







ACCI is so pleased to announce that the TIR was re-launched in Afghanistan on 4 September 2013 and now Afghanistan is as the 58th state member to enjoy facilitated and secure trade by international road transport, the TIR System.

Since 1983 Afghanistan has been member of IRU and ACCI is permanent delegate in the organization. But, due to existence of local unrest in the past decades, Afghanistan has not utilized the international transit system efficiently.

TIR is the facilitator system and is used as a visa for international transport and transit between state members of IRU (International Road Transport Union) and is conducted by IRU according TIR convention.





ANNUAL US-AFGHANISTANBUSINESS MATCHMAKING CONFERENCE DECEMBER 1-3 2013 | WASHINGTON, DC

• Explore Business Opportunities in Afghanistan

Network with Businesses, Investors & Government

Market and Promote Your Business

CONSTRUCTION | MINING & NATURAL RESOURCES | AGRIBUSINESS | ICT | LOGISTICS | SECURITY | MEDIA



















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DATE • LOCATION • CONTACT

Welcoming & Networking Reception

Sunday, December 1, 2013

6:00 PM - 8:00 PM

JW Marriott Washington DC

1331 Pennsylvania Ave, NW, Washington, DC 20004 202-393-2000

Conference & Trade Fair

Monday, December 2 2013

Ronald Reagan Building & International Trade Center 1300 Pennsylvania Ave, NW, Washington, DC 20004 202-312-1300

AACC Award Reception/Mix & Mingle

Monday, December 2, 2013

JW Marriott Washington DC

1331 Pennsylvania Ave, NW, Washington, DC 20004 202-393-2000

Conference & Business Matchmaking Tuesday, December 3, 2013

Ronald Reagan Building & International Trade Center 1300 Pennsylvania Ave, NW, Washington, DC 20004 202-312-1300

Contact

Afghan-American Chamber of Commerce (AACC) BMCinfo@a-acc.org_pr 703.442.5005

Sponsorship

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Message from the President of Islamic Republic of Afghanistan

In the name of Allah the Most Merciful and Compassionate. I am delighted that the Afghanistan Chamber of Commerce and Industries and Afghan American Chamber of Commerce in the United States have organized this three day conference to promote investment in Afghanistan. Equally, I am pleased at the invitation and subsequent participation of such Afghan high ranking delegation. Participation of government officials will give conference attendees the opportunity to be informed of the latest development in these sectors of our economy as well as the challenges faced by each.

It must be noted that besides these entities, other organizations and commissions are involved in growing, managing and regulating the development of our economy. Through their constructive suggestions, they provide the government with the necessary advice for effective growth in our economic activities.

In order to develop and grow production, jobs, industries, business, banking and investment in the country, the responsible government organization looks for way to remove obstacles to growth, decrease the level of bureaucracy, and provide support for investors, businessmen and industrialists.

Afghan government has recently made the Investment Incentive Policy that considers special privileges and immunities for investors who either will invest or extend their businesses during the transition period.

This conference affirms our message of reform and its impact on the growth of business and investment in Afghanistan. It is my hope that over the next three days you will have meaningful discussions on how to sustain and expand the growth of our economy and for American businessmen, through the initiative of your chambers of commerce, to see Afghanistan as a viable investment destination.

It is also my hope that a new phase in trading will commence between Afghanistan and the United States of America, leading to an expansion in existing commercial ties between our two countries.

I wish for a successful outcome to this conference and thank all the individuals and organizations involved in arranging this event.

Hamid Karzai President of Islamic Republic of Afghanistan.









Message from Minister of Economy

Your Excellencies, Distinguish participants, Ladies and Gentlemen.

Let me thank the facilitators of this event namely Afghan and American Chambers of Commerce and for inviting me to speak before all of you.

I will be onto the point and begin with the private sector, focus of all our major national strategic programs across the many sectors and Grand National agenda for the coming decade, a period referred to as 'The Transition'.

This is a period whereby we harness rapid private sector growth, by enhancing and creating the right and enabling environment, including PPPs, an effective regulatory framework, and institutional efficiency and robustness in implementing the proper plans, rules and regulations. What this will also engender is to take Afghanistan into self-dependence and will substitute donor funding and assistance the U.S. being the largest, through domestic and foreign private investments.

Ladies and Gents,

The Good News is that Afghanistan's economy is on growth trajectory, for this year IMF's projection is again above the past few years' average of 10%. We have opened our doors to the world and have opted for an outward-looking economic policy. The "the round-about of cooperation and opportunity" is in its making as often termed by our intellectuals and officials in the form projects of regional scope yet opening up the region, further connecting it and bringing with it new opprtunities.

I am sure you are all aware of the billions of dollars in FDI particularly in mining sector and as well as telecommunications. Namely, investments from the Chinese of course in the areas of copper minning and oil exploration and production, then the Indians in minning iron ore, and the recent to be hopefully our Gulf and Turkish friends to also invest in the oil and gas segments. It is still the begining and we want you American friends to come and invest in Afghanistan. Without a doubt these are strategic choices of investment on behalf of the investors, in terms of time essence, tapping and investing in the strategic sectors of Afghanistan.

Let me assure you that at the policy level, and I am sure at the technical and fascilitation levels the representatives of those bodies such as AISA and ACCI are here to provide all the assistance needed.

Abdul Hadi Arghandiwal Minister of Economy





Message from Minister of Transportation & Civil Aviaiton

Dear Friends and investors,

First of all, let me thank you for your efforts in organizing the 9th Annual US-Afghan Business Matchmaking Conference and say welcome to respected entrepreneurs, private sector representatives and government officials.

The Matchmaking Conference will support us to strengthen business ties between our nations. The United States of America has been a great friend of Afghanistan. It has played a major role in the rehabilitation of Afghanistan. The Afghan people are grateful for the assistance of the USA in the fields of security, economy, education, agriculture, health and transport which has been provided since 2001.

The Matchmaking Conference is a great step to participate and benefit from great exposureand improve trade between Afghanistan and the United States. Furthermore, the conference will present investment opportunities in Transportation and Logistic sectors in Afghanistan and explain comparative advantages of our economy.

The leadership of the Ministry of Transport and Civil Aviation is committed to work with the private sector and encourages investment in transport and logistics sector in Afghanistan.

I appreciate your efforts and hope this Matchmaking Conference will be supportive to strengthen the basis for a promising economy in Afghanistan.

Thank you

Daoud Ali Najafi, Minister of Transportation and Civil Aviation





Message from Minister of Agriculture

Dear Friends.

I would like to congratulate the Afghan America chamber of commerce for organizing the 9th Annual U.S.-Afghanistan Business Matchmaking Conference.

This is a unique opportunity for the Afghan and American traders to obtain information about business and investment opportunities in both countries, discuss potential partnerships, exchange contacts, and learn about the business practices from officials in the US and Afghan governments.

Such conferences are certainly one of the most effective mechanisms to build trust and connections between businesses. Afghanistan's agricultural production and agribusiness is growing fast. Being one of the fastest growing sectors of the Afghan economy, there is no doubt that agriculture provides almost inexhaustible opportunities for investment.

The Ministry of Agriculture, Irrigation and livestock is committed to provide valuable support to businesses and investment, because Afghanistan's future and the future of its agriculture in business markets.

As business-leaders, you know the importance of getting good information – and getting it faster than your competitors. The 9th Annual U.S.-Afghanistan Business Matchmaking Conference 2013 is an ideal place to share information, explore opportunities, and make useful business connection.

With your ideas, and advises please help us to build an ideal Afghan home for you and for your investments.

Sincerely,

Mohammad Asif Rahimi, Minister of Agriculture, Irrigation and Livestock





Message from Acting-Minister of Mines & Petroleum

Dear Friends.

As the Acting-Minister of Mines & Petroleum, I would like to take the opportunity to introduce all Afghanistan Chamber of Commerce & Industries and Afghan American Chamber of Commerce conference participants to investment and business opportunities potential in the mining sector in Afghanistan.

As has been widely reported in the global press, the mining sector in Afghanistan provides considerable opportunities for the private sector and is set to become the most significant contributor to the economic development of our country. The Ministry of Mines had been actively in dialogue with the international financial and mining community to attract private mining investment in Afghanistan.

Situated close to some of the largest and fastest growing markets in the world, Afghanistan's mineral and natural resources are of high strategic and economic importance to the country. These resources offer unique opportunities for international investors in the mining and extractive industry sectors.

The Government of Islamic Republic of Afghanistan has recently introduced significant anti-corruption measures and reforms to its legal and regulatory framework. These measures are designed to facilitate private sector investment and development of Afghanistan mineral sector in an open and transparent manner and based on internationally recognized best practices.

In particular the Ministry of Mines has created a clear legal basis for mineral and hydrocarbon rights to facilitate the investment in this sector and to increase the investor's confidence. The amendments to the mining and hydrocarbon law are in the process and will be approved and integrated to the current mineral and hydrocarbon laws in the near future. The amended law will allow direct transfer of economically exploitable portions of an Exploration License into a Mining License. Besides, the MOM follows a clear, transparent and competitive bidding process which is aligned with the best international practices.

The Ministry of Mines procedures will have full compliance

with the Extractive Industry Transparency Initiative (EITI) by 2013. Currently, the Ministry of Mines has tendered the Hajigak Iron Ore deposit, redevelopment of existing hydrocarbon fields, and exploration of coal, gold, copper, and iron resources. In the future, the Ministry intends to transform state owned hydrocarbon and mineral corporations into private companies and the re-establishment of Afghanistan Geological Service as the premier national center for mineral related information.

To assist in facilitating additional exploration of the hydrocarbon and mineral sectors, the Ministry will develop, with donor assistance, seismic studies of mineralized areas and limited sub-surface research capabilities to entice investor interest in mineral deposits with limited Afghan Geological Survey information. We have also provided a brief overview of opportunities in the mining sector in Afghanistan in this journal. For further information please visit our website at http://www.mom.gov.af and forward your questions to afghanmineinvest@mom.gov.af.

We will be pleased to answer your questions and enquiries regarding the mining opportunities and investment in Afghanistan.

Sincerely,

Mr. Mohammad Akber Barakzai Acting-Minister of Mines and Petroleum





Message from Acting-Minister of Commerce & Industries

Dear Friends and Investors,

First, I would like to express my gratitude, on behalf of the Ministry of Commerce and Industry, the Afghan business community and the people of Afghanistan, to the American Afghan Chamber of Commerce for hosting the US-Afghanistan Business Matchmaking Conference in Washington, DC, to promote investment in Afghanistan and to strengthen the bonds between our two nations.

In the past 10 years, the Afghan government has established a very business friendly legal/regulatory framework; has, at the very least, built the minimum level of infrastructure required for modern businesses; and our vocational training institutions have graduated a large number of skilled workers. I should also add that there are also millions of less skilled Afghans who are looking for work at much lower wages.

Since 2002 we have built the basic infrastructure – the roads, and electricity - necessary to support a modern economy. The ring road around Afghanistan has been open for a number of years now and is almost completely paved. Critical highways connecting Afghanistan to Iran, Turkmenistan, Uzbekistan, Tajikistan and Pakistan are completely asphalted. Thousands of kilometers of new highways are under construction such as the North-South corridor, and the West East-Highway. In the last decade, the supply of power has increased by 800%.

While we are suffering from a large trade deficit, our exports are increasing by an average of 30% per annum. And our move towards a market economy has resulted in the establishment of vibrant, privately owned, telecommunications, aviation, banking, printing and media sectors. Not surprisingly, world famous companies such as Emirates Airlines, Coca-Cola, Pepsi, the American University, the Marriot Group, Serena, Roshan and ING have all invested here.

The establishment of a business friendly environment does not in itself guarantee investment. There also have to be profitable projects to invest in. In a more mature market economy, the identification of investment opportunities can safely be left to the private sector. However, in an emerging economy like Afghanistan, there is a need for the public sector to help investors identify investment opportunities and help them with their

investment in them. It is in this context that I asked our experts in the Ministry of Commerce to study our economy to identify areas where we could export competitively or where it had the capacity to displace imports. Our study identified seven export oriented and ten import substitution industries. The export oriented sectors include: cashmere, marble slabs and tiles, hand-made carpets, agri-business (particularly adding value to fresh fruit), gemstones and jewelry, medicinal plants and leather goods. The import substation industries are in the area of transport shielded manufacturing and include cement, rebar steel, eggs and live poultry, edible oil, sugar, dairy products and plastic piping.

The at times sensationalist coverage of the security situation in Afghanistan often obscures the good news that is coming out of there. In the more than ten years since the fall of the Taliban, the Afghan economy has grown at around 10% per annum – one of the highest rates in the world. In the beginning this growth was driven by development flows. Increasingly, however, this activity is the result of Afghan entrepreneurs identifying and exploiting opportunities to move up the value chain in a wide variety of sectors.

And of course, as we make further progress on building our infrastructure, and connecting it to the rest of the world, and as the sabove ectors expand and large scale mining and hydrocarbon extraction projects come on stream, the prospects for investment will be brighter still.

Even though there are some security risks, I am very firmly of the view that even when you take into account the high level of risk, the return on investing in Afghanistan is much greater there than in most other parts of the world. Thus I invite you to come to Afghanistan and invest there; produce goods that you can sell there and abroad; employ Afghans; make a healthy profit; and, help our country grow. Thank you.

Yours Sincerely,

Mohammad Shakir Kargar Acting-Minister of Commerce& Industries





Message from Chairman of ACCI

On the behalf of Afghanistan Chamber of Commerce and Industries (ACCI), I would like to welcome all of you to the 9th Annual U.S-AFGHANISTAN BUSINESS MATCHMAKING CONFERENCE.

This occasion is a collaborative endeavor of both the Afghan American Chamber of Commerce and the ACCI. We thank both organizations for the efforts, which they have expended to put on this meaningful gathering.

We view the United States as a key partner to realize our economic aspirations. An event such as this one, bringing private sector representatives of both countries together will provide the opportunity to expand bilateral business relations, affirm our commitment to a free market economy driven by private sector dynamism and entrepreneurship.

The Afghanistan Chamber of Commerce & Industries is an independent organization and pre-eminent voice for the private sector in Afghanistan. The Chamber is positioned to respond to inquiries from potential investors or to work with relevant government institution and local businesses to facilitate a conducive and seamless transaction for investors who commit to doing business in Afghanistan.

I believe that this event can act as an important platform for the exchange of information and ideas and lead to positive, mutually beneficial outcomes. Ultimately, economic gains for Afghanistan must translate to social progress for our people, for our people to be afforded the opportunity to earn a legal wage, and to fully reclaim our dignity and self-respect, a fundamental human entitlement. That we have arrived at this moment, today, is because of our belief in this ideal, and ideal that is deeply embedded in the value of the American people.

In closing, let me once again thank all of you for taking the time to attend this conference; again, let me express my gratitude to my colleagues at the ACCI and our valued and esteemed partner, the Afghan American Chamber. I look forward to a successful three days and thereafter.

Sincerely,

Abdul Hossian Faheem Chairman, ACCI







Message from AACC

The Afghan-American Chamber of Commerce (AACC) takes significant pride in helping to launch the precursor Chamber organization in the winter of 2003-2004 which eventually morphed into ACCI and values deeply its robust relationship with ACCI officers and members since that time.

AACC, since its inception in 2002, has been the leading organization in the U.S. facilitating U.S.-Afghanistan business, investment, and trade ties through its Business Matchmaking Conferences and related activities. AACC helps members accomplish their business goals in Afghanistan, serves the interests of its members through various programs, advocates for a market economy in Afghanistan, and endeavors to strengthen U.S.-Afghan economic relations. AACC works to ensure that Afghanistan's economic development remains a priority for U.S. and Afghan policymakers and serves as a link between business and government to encourage progressive economic policies that will result in increased business and investment between the U.S. and Afghanistan.

AACC promotes the exchange of information and provides resources to members through investment conferences, seminars, networking events, publications, and other avenues to stimulate U.S.-Afghanistan business and investment. AACC brings together companies, organizations, and individuals with a stake in helping Afghanistan succeed and developing opportunities in an emerging economy.

On behalf of the Afghan-American Chamber of Commerce (AACC), we look forward to hosting you at our upcoming 9h Annual U.S.-Afghanistan Business Matchmaking Conference 2013 on December 1, 2 and 3, 2013 in Washington, D.C., U.S.A. Last year's Conference attracted more than 400 individuals representing U.S. and Afghan companies, U.S. Government agencies, Afghan Government institutions, financial institutions, multilateral organizations and relevant non-profits. This year, AACC is organizing what promises to be another successful event, taking place at the Ronald Reagan Building and International Trade Center, 1300 Pennsylvania Avenue, N.W., Washington, D.C., an American landmark for trade and investment.

AACC will host leaders from the private sector, Afghan Ministers and their representatives, and officials from the State Department, Department of Defense, Department of Commerce, USAID, ADB, the World Bank, OPIC and other organizations to facilitate promotion of business-to-business relationships and investment and trade between the U.S. and Afghanistan. The largest contingent will be representatives of the private sector from the United States, Canada, the EU, UAE and Afghanistan who will come to the Conference to discuss their business and investment ideas. The goal of such is to foster business relationships, joint ventures, partnerships, etc. engaging both U.S., Western nations and Afghan businessmen and women.

AACC is working closely with its sister organizations in Afghanistan such as the Afghanistan Chamber of Commerce and Industries (ACCI), the Afghanistan Builders Association (ABA), the Afghan Business Council - Dubai (ABC-Dubai) and the American Chamber of Commerce in Afghanistan (AmCham Afghanistan) to bring leading Afghan businesspeople to the Conference.

Conference sessions will include presentations on opportunities for business and investment in key economic sectors and the financing of business projects in Afghanistan. Time will be allotted for U.S. and Afghan companies and other participants to share information on their work in-country, their new initiatives and opportunities to network 'one-on-one' with key officials and executives in the late afternoons of the Conference. This "one-on-one networking" has proven extremely popular and productive for Conference attendees. The event will also include a Conference-related Informational Trade Fair with sponsors and key agencies taking booths in a space adjoining the Conference. We thank you for your kind consideration of our AACC efforts and look forward to your participation in this important conference.

Sincerely,

Sulaiman Lutfi Chairman of the Board of Directors

Hon. Don Ritter, Sc. D. President & CEO





About ACCI

Background

Afghanistan is a country with untapped business opportunities and great potential. It has a number of comparative advantages that can be turned into competitiveness, given the right support and strategic direction. The Afghan Chamber of Commerce and Industry (ACCI) fully embraces this ideal and is in the process to make it a reality. In order to live up to its vision, the chamber represents the interests of the private sector and provides services to its 62,500 member companies. These activities are conducted countrywide through ACCI's head-office in Kabul and 21 branches in the provinces.

In serving the private sector, the chamber looks back on a long history, which started 80 years ago. In 1931, Afghan traders established for the first time an association to coordinate their business activities and defend their rights. Later on this organization was transformed into the chamber of commerce and industries to promote domestic production and trade in all provinces. In the beginning of the millennium the former state controlled chamber made a dynamic leap forward. The chamber law of 2009 ensured that the ACCI is an independent and democratic organization regulated by the state. This approach allows for close co-operation between the public and private sectors and enables the creation of a self-regulated business sector throughout the country.

The ACCI is on the firm belief that the improvement of the enabling environment for doing business is a shared concern of all stakeholders. Under the umbrella of the ACCI are 59 business associations and cooperatives organized, which represent more than 90 percent of the workforce in Afghanistan. In cooperation with these organizations, the ACCI provides the following services.

Advocacy and Interest Representation:

The chamber law mandates the ACCI as the leading voice of the private sector to represent domestic and foreign companies in all matters pertaining a conducive environment. Therefore, the chamber implements a wide range of activities through the Department of Government Relations and Policy, which is in direct contact with the relevant government and non-government agencies. Every year, the chamber organizes special meetings with the President of Afghanistan and participates in economic committees to draft new business related laws and revise old ones.

International Affairs:

Since 2001 the Afghan business community has been encouraged to expand their economic activities outside the country. For these companies the ACCI provides a gateway to foreign markets by organising matchmaking conferences, exhibitions and fairs. The International Department thereby is aware that businesses need favourable conditions and closely collaborates with international, foreign and national organisations to reach this objective. The chamber is represented in the developed and emerging markets through its twelve business councils, which connect the Afghan business community with the outside world. Among the target markets are the neighboring countries, Middle and Near East, Europe and the USA.

Industry and Export Promotion:

Compared with volumes in trade and imports the Afghan export sector remains small. In the field of export development the ACCI provides a range of services to Afghan traders through the Industry and Export Promotion Department. Among them are the following: preparation and issuing the Certificate of Origin, registering business invoices, offering necessary advice and cooperating in removing trade obstacles inside and outside the country. During the past three years the ACCI issued more than 100,000 invoices and 10,000 certificate of origin for Afghan exporters. Furthermore, the chamber supports entrepreneurs to introduce international standards for quality assurance and packaging.

Business Development Services:

The ACCI provides information and guidance to build the foundation for business success. In close cooperation with public and private agencies ACCI supports enterprises and associations to introduce modern management tools. The trainings in areas like business planning, accounting and procurement enable companies to benefit from the growing business opportunities in Afghanistan and worldwide. The tender distribution center supports these activities and provides up-to-date information on tenders from national and international organizations across an array of sectors and provinces.

Legal Services and Arbitration Department:

Private entrepreneurs often face disagreements and conflict in enforcing and interpreting the provisions of contracts. The resolution of such conflicts through legal and judiciary channels is complex and time consuming. Therefore, the ACCI plays a vital role in resolving business disputes and conflicts by offering mediation and arbitration services. During the last three years the ACCI has mediated in 58 disputes according this way and will further extend these services. In addition, the chamber provides advice in other juridical issues ranging from business registration to tax declaration.

ACCI Sector Committees:

- Export Committee
- Import Committee
- Industries Committee
- Mines Committee
- Businesswomen Committee
- Agriculture, Animal Husbandry and Diary Products Committee
- Transport and Transit Committee
- Construction Committee
- Medicine and Medical Equipment Committee
- Oil and Gas Committee
- Media Committee
- Marble and Granite Committee
- Tourism and Haji Committee
- Health Committee
- Education Committee
- Carpet Production Committee
- International Affairs Committee
- Business Development Services Committee
- Craftsmen Committee
- Banking Services Committee
- Currency Exchange Committee
- Airlines and Cargo Committee
- Higher Education Committee
- Protecting of Consumers' Rights Committee
- Norm and Standard Committee

Board of Directors



Name: Abdul Hossain Faheem
Compny: Zahed Walid Construction Co.
Province: Kapisa



First Vice-Chairman Name: Haji Khanjan Alkozay Company: Khanjan Alkozay Ltd Province:Kunarha

Vice-Chairman, Mines & Industries



Vice-Chairman, Commercial

Name: Mohammad Yonus Momand

Company: Shadab Zafar Construction Co.

Province: Kandahar



Name: Haji Baz Mohammad Company: Afsar Khan Ltd Province: Nangarhar



Vice-Chairman, Services
Name: Mohammad Esmaeil Ghazanfar
Company: Ghazanfar Gas & Oil Co.
Province: Balkh



Name: Haji Sadullah Haqyar Company: Kahled Jaihon Construction Co. Province: Takhar

Head of Secretariat



Name: Ahmad Jawid Jaihoon Company: Afghan United Bank Province: Kabul

Treasurer



Senior Advisor

Name: Azarakhsh Hafezi
Company: Afghan German Co
Province: Badakhshan



International Affairs Advisor

Name: Izmaray Kamgar

Company: Kamgar Group Co.

Province: Balkh



Head of Transit & Transport Committee Name: Haji Ajmal Rahmani Company: Ahmad Rashed Rahmani Ltd Province: Parwan



Head of Oil & Gas Committee

Name: Mohammad Dawod Yousefzai

Company: Afghan Petrol Group

Province: Faryab



Name: Haji Esmatullah Wardak Company: Kabul Foolad Meiting Mill Province: Ghazni



Name: Asadullah Foroghyar Company: Rahim Farid Co. Province: Badghis



Member
Name: Khairudin Mayel
Company: Bashir Navid Group Co.
Province: Balkh



Name: Dr Faraidon Noorzad Company: Maiwand Bank Province: Kabul



Name: Ghulam Nabi Eidizadah Company: Nabi Akbar Ltd. Province: Kunduz



Member
Name: Mohammad Ibrahim Zarif
Company: Aref Zarif Ltd.
Province: Paktia



Member
Name: Nezamuddin Tajzada
Company: Etihad Aftab Co.
Province: Nangarhar



Member
Name: Dr. Jamaluddin Ishaq
Company: Iraa Ishaq Construction Co.
Province: Kunarha



Member
Name: Mohammad Latif Qanavizian
Company: Super Cola Beverage Co.
Province: Herat



Member
Name: Latif Khan Zhwandai
Company: Zamindar Group Co.
Province: Khost

Board of Directors is responsible for the following activities

- -Oversee the management and operations of the Chamber in accordance with the policies and by-laws of the Chamber and government regulations.
- -Representing the interests of the wider membership towards government through participation in committees like the Economic Council of the Cabinet and the Houses of Parliament.

Joint Chambers & Business Councils







Afghan Business Council in Dubai



Netherlands-Afghanistan Business Council (NAfBC)



Afghan Business Centre in Moscow





Afghan-Turk Business Council









Herat-Mashad Joint Chambers of Commerce

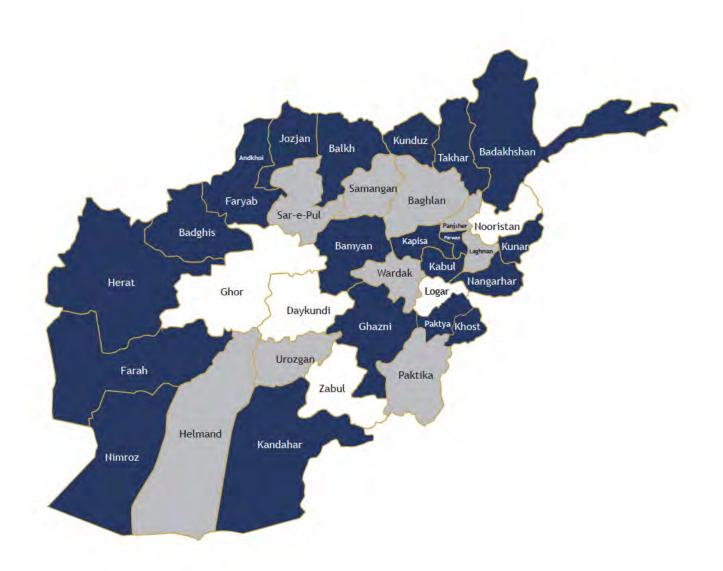


Iran-Afghanistan
Joint Chambers of Commerce



Afghan – Australia Business Council

Provincial Chambers



- ACCI's Active Provincial Chambers
- ACCI's Provincial Chambers to Be Established Soon

International Partners

International Organization















Foreign Chambers









































ACCI is member of



19 Committees Economic & Legislative of Afghan Government



International Labor Organization



International Road Transport Union







SAARC Chamber of Commerce & Industry



Domestic Partners











Major ACCI's Accomplishments, 2013

ACCI and UNDP Organize Afghanistan Women Entrepreneurs' Conference and Exhibition

6 November 2013

More than 350 afghan leading businesswomen and a number of high ranking government officials gathered in a conference, on Tuesday 5th November 2013, held by Afghanistan Chamber of Commerce and Industries (ACCI) and in collaboration with UNDP in Intercontinental Hotel to discuss the achievements of Afghan businesswomen and as well as their challenges facing their business activities during last decade.

The conference participants recognized the role of women in economic development and acknowledged the existence of numerous constraints and barriers against women entrepreneurships in Afghanistan, and endorsed the following recommendations for the removal of those constraints and barriers:

- The role of women entrepreneurs should be highlighted in economic laws, policies and regulations;
- A fund should be established to support the businesswomen activities;
- Business centers and markets should be created for the sale of businesswomen products in Kabul and other provinces;
- A permanent exhibition center for businesswomen products should be allocated and opened;
- The government should give serious attention to technical and higher education of women;
- In business fairs, workshops, conferences inside or outside Afghanistan and any other business activities, a fair share should be allocated for businesswomen and their participation must be facilitated;
- 7. The Ministry of Information and Culture and the Ministry of Haj and Pilgrimages should promote the role of women in the society and work against the negative perceptions against the presence of women in social activities, through mosques and the Mass media;
- BDS centers and Marketing Service Centers for businesswomen products should be established to facilitate female entrepreneurs' access to domestic and international markets;
- Security forces should pay serious attention to the personal safety of women in the society in general and in the markets in particular;

- Presidential Elections' Candidates should pay due attention to women's social and economic roles and involvements and as well as the empowerment of the women, in their political and economic agendas;
- Design Centers should be established for female products in carpet, handicrafts, jewelry, sewing and other small and medium entrepreneurships;
- 12. The government should consider special incentives for women entrepreneurs in the Investment Incentive Policy:
- 13. Shortening the procedure of business documents' processing;
- Improving the presence of women entrepreneurs in Industrial Parks;
- 15. Minimum 10 years of tax exemption for female entrepreneurs. At least one seat should be allocated for women entrepreneurs in
- High Economic Council, Economic Committee and Legal Committee of the Council of Ministers;
 A working committee should be established to create an
- umbrella organization for all women business associations, unions and organizations in collaboration with ACCI, the Ministry of Women Affairs and other related agencies; ACCI should present this Declaration in High Economic
- 18. Council and the Council of Ministers' meetings and ask the mentioned councils to help and facilitate the implementation of the recommendations suggested herein.



ACCI Holds the Roundtable on Access to Finance, Round 2

18 September 2013

ACCI, in close collaboration with GIZ (German International Development Agency) and the Afghan state and private banks such as Afghan Milli Bank, Azizi Bank, Bakhtar Bank, Miwand Bank, Ghazanfar Bank, Afghan United Bank, Afghanistan International Bank and Micro Finance Bank, organized the second roundtable on access to finance on 18 September 2013 at Safi Landmark Hotel, Kabul.

Each bank presented the banking laws and regulation, their services, terms and conditions to the entrepreneurs.

By the event, ACCI signed one-year duration MoUs separately with the banks. Based on the MoUs, the banks are committed to deliver special banking services and facilitations to ACCI's members who will be introduced by ACCI. The services are such as discounted interest loans, supporting and prioritize small and medium enterprises especially businesswomen to easily access to finance and other banking services.

It's mentionable; ACCI had held the first roundtable on access to finance on 26th June 2013, where Donors (ABADE, ABIF. ADF, NMD, IFC/WB, IIFC, and MISFA) presented their procedures for funding business and investment initiatives in Afghanistan.



ACCI and AFF Establish Football Fund for Afghanistan

16 September 2013

Afghanistan Chamber of Commerce and Industries (ACCI) and Afghanistan Football Federation (AFF) appreciated Afghan National Team on Sunday, 15 September 2013 at Kabul Serena Hotel.

ACCI and AFF also established Football Fund for Afghanistan together toward developing football in Afghanistan especially support National Football Team to achieve further championship regionally and internationally.

The team recently reached up the championship of 8th SAFF, 2013 in Nepal for first time against India who had won the cup for six periods repeatedly. The championship created unforgettable moments in history of Afghanistan's football and also brought smile and happy tears on each Afghan's face internally and abroad since three decades past.



Indian Business Delegation Comes to Afghanistan

10 September 2013

An Indian business delegation from marble sector in composition of 6 traders and investors came to Afghanistan and met their Afghan counterparts in B2B matchmaking by 10 September 2013 at Kabul Star Hotel.

The matchmaking was attended by 85 Afghan marble and gemstone manufacturers and also high ranking officials from Afghan government and Indian Embassy such as Mr. Wahidullah Shahrani, Minister of Mines and Petroleum, Mr. Abdul Hadi Arghandiwal, Minister of Economy, H.E. Amar Sinha, Indian Ambassador to Afghanistan, Mr. Noorullah Delawari, Governor of Central Bank, Mr. Khan Jan Alkoay, Vice-Chairman of ACCI, Mr. Mohammad Qurban Haqio, CEO of ACCI, Mr. Muzammil Shinwari, Deputy Minister of Commerce and Industries and Mr. Wafiullah Iftikhar, CEO of Afghanistan Investment Support Agency (AISA).



TIR Re-Launched in Afghanistan

4 September 2013

ACCI is so pleased to announce that the TIR was re-launched in Afghanistan on 4 September 2013 and now Afghanistan is as the 58th country to enjoy facilitated and secure trade by international road transport, as the TIR System.

The grand opening was attended by Minister of Finance, Mr. Hazrat Omar Zakhelwal, the Deputy Minister of Transport and Civil Aviation, Mr. Jarullah Mansoori, the Director General of the Afghan Customs Department, Dr. Najibullah Wardak, the Head of Transport Division of the Economic Cooperation Organization (ECO) Secretariat, Dr. Ismail Tekesadat, as well as ACCI leadership and Heads of diplomatic missions from various countries and a number of transport and transit companies.



International Health Exhibition Held in Kabul

3 September 2013

Afghanistan Chamber of Commerce and Industries (ACCI) and Ministry of Public Health jointly held the First International Health Exhibition in Afghanistan by 3 - 6 September 2013 at City Star Hall, located at Airport Road of Kabul. At the exhibition, 50 companies from Afghanistan (8 booths), Pakistan (20 booths) and Iran (25 booths) showcased their capacities, capabilities in the sector such as medical and Laboratory, dental and hospital equipments, pharmaceutical medical, equipment, health industries and sports medicine by four days to public as well as buyers and investors. The organizers of the exhibition aimed to enhance economic relationship between Afghan entrepreneurs and other regional countries, to develop Afghan health sector through standardization of the sector, to showcase Afghan manufacturing medicines to foreign companies, to introduce existing business and investment opportunities of Afghanistan to the potential investors, to pave facilitation for Afghan and foreign investors to approach joint ventures in the future, exchange experiences and success stories between Afghan and foreign companies and finally to persuade Afghan policy makers to seriously pay attention to developing the sector in Afghanistan.



The First Afghanistan's Refinery Opened

25 August 2013

Kam International Oil is the first Afghanistan's Refinery that in fact is a joint investment between Kam Group of Companies and an Azerbaijani Company with USD 30 million capitals. The refinery has capacity to refine 500 tons petroleum daily. All products of the refinery will be checked and then certified by Afghanistan Norm and Standard Authority (ANSA) and SGS Co. (a Swiss Company). The refinery was opened on Sunday, 25 August at Hairatan Town of Balkh Province.

Additionally, Kam International Oil put foundation stone of second phase of the refinery with same capital and same capacity. Both phases are expected to refine 45000 tons petroleum monthly.



FACT and ACCI Jointly Hold the First Leather Product Exhibition in Kabul

20 August 2013

Federation of Afghanistan's Craftsmen & Traders (FACT) and ACCI jointly held the First Leather Products Exhibition on the eve of 94th Anniversary of Afghanistan Indecency Day in collaboration with New Market Development/GIZ and Municipality of Kabul by 18 – 20 August 2013 at Dunya Hall of Kabul. 100 small and medium factories from several provinces such as Kabul, Kunduz, Takhar, Nangarhar, Hirat and Samangan showcased their products during three days. 9 factories belonged to businesswomen.



The Conference on Accounting and Auditing Held in Kabul

18 August 2013

The Conference on Accounting and Auditing was held in Kabul by the Afghanistan Chamber of Commerce and Industry (ACCI), the Afghanistan Accounting and Auditing Association, the National Steering Committee, Bakhtar University and Dynamic Vision Company on August 17-18, 2013.

Introducing the Accounting and Auditing association and the National Steering Committee of Auditors & Accountants were the main scheme of the conference. This association will be established in Afghanistan and will work based on ACCI's provisions.

In fact, the association and the committee will be comprised governmental and non-governmental members and will recommend to government new policies for accounting system in the country.

The association and committee also aim to establish the School of Accounting in Afghanistan which will be the first school in its profile in the country. The school will work under supervision of international accountancy organizations.



Azerbaijani Business Delegation Comes to Afghanistan

13 August 2013

A Six-Member business delegation from Republic of Azerbaijan from mining, oil and gas sectors came to Afghanistan on 13 August 2013 and met Afghan high ranking officials of Ministry of Foreign Affairs, Ministry of Mines and Petroleum, Ministry of Commerce and Industries, ACCI's Board of Directors and Afghanistan Investment Support Agency as individually meetings.

Afghan Ministry of Foreign Affairs coordinated the travel as well as the meetings. The delegation aims to assess current business and investment climate in Afghanistan especially in mining, oil and gas sectors.

In considering, Afghan government has recently approved new investment incentive policy concentrated on five sectors such as construction, mining, industries, export promotion and agriculture, it has drawn attention of foreign investors to existing investment opportunities in Afghanistan.



Afghanistan Exports Increases by 40 Percent in the First Quarter of 1392

29 July 2013

Despite export sector faces multiple challenges, but has increased significantly in first quarter of 1392 Solar Year in comparing same period of last year. Based on fact and figures released from Export and Industries Promotion Department of ACCI, Afghanistan has exported goods in value of USD 100 million in the first quarter of the current year, whereas had exported USD 64 million during the first quarter of last year. It indicates 40 percent increase in exports of the country. Carpet, dried and fresh fruits, vegetable and chemical plants, animal products, cereal, cotton and etc were in the list of the export items.

The reasons behind the increase were reduction of natural plant diseases, favorable climate, increase in harvesting fruits and better circumstance of trade transit with neighboring countries than last year situation.

The major markets for Afghanistan's exports are Pakistan, India, Central Asia countries, Iran, Russia, China, EU, Canada, Australia and Gulf Countries.

Afghanistan still faces multiple challenges in export sector such as not having international quality control certificates, transit problems are sometimes created by neighboring countries especially in time of export of seasonal fresh fruits, lack of laboratories, not the existence of cool storages and increase in tariffs of foreign customs in seasonal export items.

On the other hand, imports have decreased by 6 percent in the same period. Afghan traders have imported goods and services in the value of USD 1,860 billion at the first quarter of the current year, whereas had imported in value of 1,980 billion at the same period, last year. The decrease has taken place on some items such as second hand vehicles and machinery.



Afghan Cabinet Approves the Investment Incentive Policy

21 July 2013

Afghan government approved the Investment Incentive Policy which concentrates on developing five key sectors through providing special privileges for investors who either will invest or extend their businesses during the transition and transformation decade.

The subject was announced officially by Mr. Hzrat Omar Zakhilwal, Minister of Finance at the press conference organized by ACCI on Sunday, 21 July 2013 in ACCI's Headquarter. The policy has particularly been designed to develop five strategic sectors such as industry, construction, export promotion, agriculture and mining. The policy aims to pave essential grounds for developing these sectors, to draw up attention of foreign investors to the existing potential investments opportunities, to prevent withdrawing domestic business to abroad, to create sustainable job opportunities, to restore lost confidence between private sector and government and finally to reduce concerns of people regarding international aids decline and economic consequences beyond



2nd CII Business Delegation Comes to Kabul

6 July 2013

A 6-Memebr business delegation from Confederation of Indian Industries (CII) came to Afghanistan and participated in B2B Matchmaking with 50 Afghan entrepreneurs on 6 July 2013 in Kabul.

The delegates sought their Afghan counterparts through the B2B matchmaking conference which was organized jointly by ACCI, CII, UNDP and Indian Embassy to Afghanistan.

The delegations was headed by Mr. Pardeep K Malik, Board Member of CLASS Indian Private Ltd and in other members of the delegation were, Raymond Limited, Orkash Service Pvt Ltd, Unipatch Rubber Limited, Synergics Hydro Pvt and Tractors and Farm Equipment Limited.

It is second business delegation from CII. The first delegation came to Afghanistan on 16 - 18 March, 2013 to explore opportunities and possibilities for business and investment in Afghanistan.

Arrangement of business delegations exchange is done according to MoU agreement between ACCI and CII which was signed by 28th January, 2013 at Agra, India.



Kazakh - Afghan B2B Matchmaking Held in Kabul

3 July 2013

Afghanistan Chamber of Commerce and Industries, National Export and Investment Agency KAZNEX INVEST and the representative office of the Kazakhstan's Chamber of Commerce in Kabul, jointly provided an opportunity for a 17-Member Kazakh Business Delegation to meet their Afghan counterparts in Kabul from 2 – 3 July 2013.

The delegation included exporters and industrialists who met 70 Afghan private sector representatives from various sectors in a B2B Matchmaking Event and discussed on promoting and strengthening business partnerships between business communities of both countries.

In purpose organization of the event, the three entities aimed to create linkage between Kazakh exporters and Afghan importers, to introduce Kazakh products to Afghan importers, to facilitate meetings between the Kazakh delegation and Afghan private sector agencies, to organize business-to-business meetings between Kazakh and Afghan entrepreneurs and also to provide the opportunity for both businessmen and women to sign trade agreements.

The conference continued by B2B and Afghan and Kazakh traders signed ventures in USD 5 million values.

It's mentionable; in the latest B2B event, representatives from KAZNEX Invest Agency, 14 Afghans and 30 Kazakhstani companies participated in the B2B event in 27-28 June, 2013 in Almaty, Kazakhstan.

Trade turnover between Kazakhstan and Afghanistan in January-December 2012 reached USD 321, 5 million. http://www.bnews.kz/en/news/post/128709/



AACC and ACCI Hold Preliminary Session on 9th U.S – Afghanistan BMC

22 June 2013

The Afghan – American Chamber of Commerce (AACC) and Afghanistan Chamber of Commerce and Industries (ACCI) jointly held a preliminary session by 22 June, 2013 in Safi Landmark Hotel in Kabul regarding 9th U.S – Afghanistan Business Matchmaking Conference which due to be held on 1 – 3 December of ongoing year.

AACC came to Kabul to alert Afghan businesses, early-on the opportunities to engage with American businesses and to allow AACC and U.S. Colleagues more time to develop appropriate matches pre-the December Conference so as to optimize the value of the Conference to Afghan businesses who decide to attend.

In concert with a number of collaborating organizations and government agencies, AACC and leading past participants in the Annual Washington D.C events, described the benefits and business opportunities of the AACC 9th Annual U.S. – Afghanistan BMC, 2013.



ACCI Highlights Importance of "Economic Transition" in the country, at its Networking Event

19 June 2013

Afghanistan Chamber of Commerce & Industries held a networking event on Wednesday, 19 June 2013 from 16:30-19:00 in the ballroom of the Kabul Serena Hotel.

The Networking event aimed to highlight importance of economic transition in alongside political and military transition in the country. Hence, the event featured a Guest of Honor, H.E. Dr. Ashraf Ghani Ahmadzai, Chairman, the Afghanistan Transition Coordination Commission, who delivered his speech on "Afghanistan's Economy in pre and post of 2014, the roles and responsibilities of the Government and Private Sector".



ACCI Holds Roundtable on Access to Finance and Technical Assistance

18 June 2013

Afghanistan Chamber of Commerce and Industries held the Roundtable on Access to Finance & Technical Assistance in collaboration with German Development Cooperation with Afghanistan (GIZ) on Sunday 16 June 2013 in Kabul. 250 entrepreneurs including 30% businesswomen attended the roundtable.

The roundtable aimed to address the main challenges facing entrepreneurs in accessing to finance in Afghanistan, to recommend solutions for the problems identified, to inform the businesses and entrepreneurs about the existing services provided by donor funded projects, to exchange ideas between entrepreneurs, especially women in business with financial institutions and finally to agree for future coordination among entrepreneurs, donor funded projects and other financial institutions in Afghanistan.

The following donor organizations and finance institutions delivered separate presentations on their services:

- Assistance in Building Afghanistan by Developing Enterprises (ABADE), is funded by USAID;
- Afghan Business Innovative Fund (ABIF), is funded by UK Department for International Development (DFID);
- Agriculture Development Fund (ADF), is an Initiative of the Ministry of Agriculture, Irrigation and Livestock (MAIL);
- New Market Development (NMD), is funded by World Bank and implementing by GIZ and Ministry of Commerce and Industries;
- International Finance Corporation (IFC) is funded by World Bank;
- Islamic Investment and Finance Cooperatives Group (IIFC Group), a national association of the network of cooperatives in Afghanistan;
- Microfinance Investment Support Facility for Afghanistan (MISFA), a non-profit microfinance company.



2nd Belgian Companies' Catalogues Exhibition Launched at ACCI's Headquarter

12 June 2013

Afghanistan Chamber of Commerce and Industries and Economic & Commercial Representation Kingdom Embassy of Belgium to Afghanistan jointly held the 2nd Belgian Companies' Catalogues Exhibition in ACCI's Headquarter in Kabul on Wednesday, 12 June, 2013.

The exhibition contained catalogues of 100 Belgian companies from different sectors. At the exhibition, Afghan private companies filled out the registration forms which were distributed by organizers of the event and then submitted to Economic & Commercial Representation Kingdom Embassy of Belgium to Afghanistan in order to stay in touch with Belgian companies in future.

The first exhibition in its profile was held on Wednesday, 01 June 2011 at the same venue where catalogues of 120 Belgian prominent companies from construction, agriculture, mining, health care, transportation, energy and industry were showcased. It's mentionable; on 2012, Afghanistan has exported to Belgium 2 Million Euros (91% Textile related products especially raw cachemire wool, 7% food items like dry fruits etc. at the same year, Belgium has exported to Afghanistan 26 Million Euros (48% Transport Equipment, 13% Mechanical and electrical machinery and equipment, 12% Foodstuff and raw materials and ingredients, 8% Chemical and pharmaceutical products, 4% Industrial instrumentation, 4% Plastics and plastic compounds. Trade background of both countries goes back to 1950s when Jewish minorities were living in Afghanistan. They were exporting precious and per-precious stones to Belgium and importing money exchange services (current system in Afghanistan). After that, a businessman named "Agha Bay" was exporting wool and leather of sheep to Belgium and importing wool manufacturing technology to Afghanistan.



First ACCI Business Monitor Report Published

5 June 2013

Afghanistan Chamber of Commerce and Industries (ACCI) published its first ever Business Monitor Report, in an official event, on Wednesday, 05 June 2013 in Kabul. The ACCI Business Monitor

(ACCI-BM) is consisted of two types of surveys (Business Tendency Survey & Business Bottleneck Survey) and captures the perceptions of 896 entrepreneurs located in the provinces of Balkh and Kabul. It is planned to enlarge the coverage of the survey before yearend to all regional economic centers of Afghanistan polling more than 1500 companies.

The ACCI Business Monitor provides political and economic decision-makers with reliable data mined from two different kinds of surveys, the Business Tendency Survey and the Business Bottleneck Survey. The first one is conducted quarterly and provides details on how companies perceive their current business situation and assess their business outlook. In this way, the ACCI will be enabled to forecast economic trends, which is especially important considering the reduction of foreign aid and its impact on Afghanistan's private sector.

On the other side, the annual Bottleneck Survey will identify the impediments for doing business in the country. These issues can vary from taxation and tariff reforms, land rights and rent for business premises, credit and other banking reforms, trade, infrastructure, laws and regulation to administration. The Business Monitor is conducted by ACCI's Research Unit, which was established with financial and technical support of the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) in 2012. The unit is assisted by Prof. Siegfried Schoenherr, Dr. Gernot Nerb and Dr. Klaus Abberger from the German Economic Research Institute ifo and the University ETH Zuerich. With their support, the research team of ACCI designed, carried out and processed the Business Monitor according to international standards. Furthermore, the ACCI invited representatives from different organizations to discuss the concept of its research activities.



The Australian - Afghan Business Council Established

29 May 2013

Afghanistan Chamber of Commerce and Industries (ACCI) accredited the Australia – Afghanistan Business Council Ltd (AABC) as its representative in Australia and offered the license to Mr. Bashir Keshtiar, chairman of the council officially at a press conference in presence of Mr. Jon Philp, Australian Ambassador and Mr. David Yardley, the Counselor to Afghanistan on 29 May, 2013 in Kabul.

AABC will operate as a non-profit and non-government organization in Australia and aims to unit business communities and social networks in both countries.

AABC fosters and promotes business networks, social contacts and new trade and investment between Australia and Afghanistan. The objectives of the council are to be the preferred source of information on and introduction to doing business in Australia or Afghanistan. The Executive of AABC is highly skilled and experienced in all levels of government, trade and investment and ancillary services to support all stakeholders to help facilitate successful and positive outcomes. AABC encourages constant dialogue and debate on how best to strengthen and foster such international business relationship.

Four Australian and Afghan businessmen are founders of AABC and the chairman is Afghan entrepreneur resident in Australia. Trade value between Afghanistan and Australia reaches up to USD 11 million that in comparison with other countries is too less. Hence, ACCI does believe that establishment of such business councils will approach Afghan and Australian business communities to a favorable business environment as well as making a specific address on behalf of Afghan private sector. These kind councils also will perform as business and investment information center for both Afghan and Australian investors. Thus, ACCI is going to establish such business council in other countries as well.

Afghanistan and Australian has signed Comprehensive Long-Term Partnership recently on 20 May, 2012. Based on the Partnership, Australia underlines its support for Afghanistan's process of accession to the World Trade Organization as a Least Developed Country. Australia will continue to accord duty-free, quota-free treatment to all goods originating in Afghanistan for so long as Australia applies such treatment for least developed countries. Australia will also consider, as part of Australia's broader development assistance commitment to Afghanistan, the provision of technical assistance to Afghanistan to support goods originating in Afghanistan to meet Australian requirements. The Governments will work to enhance bilateral business relations and investment including through promotion and facilitation of business exchanges. Both Governments will continue to cooperate in creating a conducive environment for Australian investment in Afghanistan.



The 3rd Afghan – Turk International Expo Held in Kabul

16 April 2013

Afghanistan Chamber of Commerce and Industries (ACCI) and Afghan – Turkish Industrialists & Traders Association (ATSIAD) held jointly the 3rdAfghan – Turkish International Expo on 15 – 18 April in Kabul.

The Exhibition aims to boost business relationship between two countries, find market for Afghan and Turkish quality products, raise awareness of Turkish investors on current market and investment circumstance in Afghanistan and also persuade Afghan policymakers to pave essential investment grounds. 57 firms from both countries through 100 booths showcased the goods and services in the exhibition. Additionally, 50 Turkish investors met their Afghan counterparts at B2B matchmaking conference which was held at second day in parallel of the exhibition. The Turkish exhibitors and investors had been introduced by TUSKON (Confederation of Businessmen and Industrialists of Turkey) that indicates importance of the exhibition.

During four days, Afghan and Turk exhibitors and investors signed several contracts and made multiple meetings. Approximately 20,000 people visited the exhibition as well. It is mentionable; on 19 March, 2013, ACCI and ATSIAD signed a Memorandum of Understanding to continue their business relationship in future. Based on the MoU, both parties will organize such exhibitions until next 10 years in Afghanistan. The MoU also concentrates on economic support from Turkey to Afghanistan through ATSIAD and TUSKAN.

Previously, ACCI and ATSIAD successfully have organized the second exhibition on overall sectors consisted 50 exhibitors from both countries which took place on 2 – 4 April 2012 in Kabul

and approximately 10,000 people visited the exhibition. The first exhibition particularly on construction materials and house appliances was done on 22 May 2011 in Kabul as well. During 2012, balance trade rate between Afghanistan and Turkey was reached to USD 297 million. During two past years, export from Afghanistan to Turkey has increased by 30% that it indicates impact of two previous exhibitions on trades of both countries.



Latvian Business Delegation Comes to Afghanistan 26 March 2013

An 11-member Latvian business delegation came to Afghanistan on 26th March, 2013 and found their Afghan counterparts. The delegation headed by Mr. Rudolfs Bremanis, Head of Foreign Economic Relations Promotion Division of Ministry of Foreign Affairs. Mr. Maris Andzans, Head of Division of Security of Transport and Communications of Ministry of Transport and Communications and representatives from transport and logistics companies, International Airport of Riga (capital of Latvia), Ventspils Free Port Authority, Noord Natie Ventspils Terminals, Riga Universal Terminal, Rīga Free Port Authority, military equipment manifacturing and private secutry companies training companies, construction raw materials producing comapnies, advertisment and public relation company were involved the delegation.

It is mentionable; Currently Afghan traders coordinate their business activities in Northern Europe through Afghan-Croatian Chamber of Commerce. Therefore; creating of such joint chamber with Latvia in providing more facility for Afghan traders is needed and very important.

This is second trip of Latvian business delegation to Afghanistan. First delegation comprised four construction companies was done on 31st May, 2011 headed by Mr. Māris Gailis, former Prime Minister of Latvia who is currently a famous businessman. In addition, Mr. Igors Apokins, the non-resident Ambassador of Latvia was also among the delegation.



CII Delegation Comes to Afghanistan

17 March 2013

An 18-Member business delegation from Confederation of Indian Industry (CII) came to Afghanistan on 16 - 18 March, 2013 to explore opportunities and possibilities for business and investment in Afghanistan.

The delegates sought their Afghan counterparts through a B2B matchmaking conference which was organized jointly by ACCI, FAIDA/USAID (Financial Access for Investing in the Development of Afghanistan), Indian Embassy to Afghanistan and in collaboration of Afghanistan Builders Association (ABA) and Afghanistan Investment Support Agency (AISA).

The delegation headed by Mr. Vinod Juneja, Managing Director of Braj Binani Group of Industries and comprised by some biggest Indian businesses such as Tata Sons Ltd, Afghanistan Container Transport Company (ACTCO), Akhandalamani Electricals & Construction, Ashok Leyland Ltd, Babur India Ltd, Escorts Ltd, IG International Pvt Ltd, IG International Pvt, Ltd, ITC Ltd, KEC International Ltd, Shivanditta Mal & Co, Tata Motors Ltd and WAPCOS Ltd.



New Market Development Program Launched in Afghanistan

12 March 2013 08:54

In considering of globalization of markets, aggressive imports competition, increasingly demanding consumers looking for quality goods and services, new standards of quality and environment protection and business innovative to approach the opportunities, New Market Development Program (NMDP) was launched in Afghanistan.

In order strengthening of small and medium businesses which has 80 percent of shares in GDP of Afghanistan, NMDP aims to diagnosis strategic business planning and upgrading plans, market research, introducing of quality management system, providing of technical and management trainings, providing of technical assistances on marketing and sales, product design and testing, certification costs, acquisition of studies and databases and also providing of co-financing for legal and registration expenses, costs related to marketing companies/prospection/missions.

NMDP will come up by USD 22 million which 18 million will cover expenses related to mission of the program and 4 million left will cover expenses related to capacity building programs for NMDP team and administrative costs.

World Bank is main donor of the program and GIZ (German International Development Agency) and Ministry of Commerce and Industries will conduct jointly the project.

NMDP will launch its first phase at Kabul, Nangarhar, Herat and Balkh provinces and expect to approach strengthening of 750 private firms. Currently, 37 companies have been registered by the project.



ACCI Delegation Meets Azerbaijani Relevant Economic Agencies 8 March 2013

ACCI Delegation traveled to Republic of Azerbaijan via first and trial flight of Kam Air and made several meetings with some Azerbaijani relevant officials on 7th March. That was the trial flight of Kam Air to Azerbaijan in order to deal with Azer Airline. It is expected that the Airline commences its direct

flights, Kabul - Baku soon.

At the first meeting, the delegation met Mr. Mohammad Shaker Kargar, Afghan Ambassador to Azerbaijan and discussed on current economic circumstance of the country as well as enhancing of mutual business relationship of Afghanistan and Azerbaijan.

And then, the delegates met Mr. Rufat Mammadov, President of Azerbaijan Export & Investment Promotion Foundation. Both parties underlined importance of boosting of joint investments in both countries especially in Afghanistan. Mr. Mammadov also mentioned that his country has allotted USD 20 billion for Azerbaijani overseas investments by 2013. He hoped that part of the amount will be invested in Afghanistan.

It is mentionable; Azerbaijan's economy has grown significantly during past years. GDP of the country has been USD 63.6 billion on 2011. Major sectors and shares at GDP are Industry 53.9%, Social and non-formal services 12%, Construction 8.3%, Agriculture 5.5%, Trade 6.5%, Transport and Communication 6.6%, Non-taxes 7.2%.



ACCI Singes MoU with DCDA

5 March 2013

ACCI signed a Memorandum of Understanding with Dehsabz – Barikab City Development Authority (DCDA) www.dcda.gov.af, (New Kabul City Project) on Tuesday, 5th March, 2013, Based on the MoU, both parties agreed that will jointly carry out public awareness campaign especially to private sector about recent progresses and existing investment opportunities in the project through ACCI's events such as press conferences, roundtables, domestic and international fairs and exhibitions. Both parties also agreed that DCDA will provide investment infrastructures needs as well as support policies of government to encourage potential investors.

Both organizations agreed on organizing of particular roundtables on the project inside and outside of the country. ACCI shall introduce the potential investors especially construction raw materials manufacturers to DCDA. ACCI will prioritize the project at its future plans. ACCI will encourage investors in building of central park of the project and finally ACCI will provide commercial and arbitrational advises on the project to DCDA.



ACCI Holds the Roundtable on Banking in Afghanistan

27 February 2013

Considering the importance of banking sector's role in the economic development, ACCI in close collaboration with Da Afghanistan Bank held a roundtable under the name of "Banking in Afghanistan in a Decade", which mainly was concentrating on the challenges and development of banking sector during the last decade, on 27th February at Kabul Serena Hotel.

This event made a platform to discuss the opportunities that could enable the environment for a healthy and strong banking industry in Afghanistan and advocate the obstacles hindering banking activities with the relevant government entities and also encourage the private to conduct all business transactions through formal banking system.

Furthermore the roundtable provided an opportunity to discuss the progress and achievements of the banking sector during the last ten years and as well as it features banking and financial experts who made presentations on the banking system in Afghanistan in comparison with the international banking system.



ACCI and Harakat Jointly Organize the Business Climate and Anti-Corruption Workshop, West & North Zones

13 February 2013

The Afghanistan Chamber of Commerce and Industries (ACCI) and Harakat-AICFO (Afghanistan Investment Climate Facility Organization) jointly organized the "Business Climate Workshop" and "Anti-Corruption Seminar" at Balkh Province on 13th February, 2013. The purpose of these gatherings was to bring economic stockholders together to address challenges facing business climate at north zone of Afghanistan and find applicable solutions on this matter. It is the second Workshop & Seminar. The first was organized at Herat province three weeks ago on 21st January.



ACCI Inaugurates the National Exporters' Union and Introduces the Top Exporters from the Country

6 February 2013

The Afghanistan Chamber of Commerce and Industries (ACCI) recently registered the National Exporters' Union and officially inaugurated the organization in a high-ranking meeting with representatives of the public and private sector. On this occasion the chamber organization awarded 40 top exporters from Afghanistan in 1391 solar year. These exporters have been selected from different sectors, such as agriculture, carpets, handicrafts, mining and manufacturing due to their outstanding performance.

According to ACCI's database imports to Afghanistan accounted more than 6.5 billion US-Dollar, whereas the export only counted 400 million US-Dollars. Mr. Haqio stated that the exporters' union will act as a facilitator to close the gap between imports and exports, which will provide further income to the public and private sector in the country.

In parallel to the event, Afghan producers showcased export products from Afghanistan. The event was sponsored by the Telecom Development Company Afghanistan LTD, T/A ROSHAN, Tanweer FBMI Ltd, and Dawi Group Co. Ltd.



ACCI Renews its MoU with CII

28 January 2013

Afghanistan Chamber of Commerce and Industries (ACCI) renewed its Memorandum o Understanding with Confederation of Indian Industry (CII) in parallel of 19th Partnership Summit that focused particularly on global partnership for enduring growth by 2013 which took place on 27 – 29 January 2013 at Agra, India.

Both parties have agreed to work on mutual business and economic interests such as exchange all commercial and economic matters with regard to Afghanistan and India including specific sectors relevant to both the countries, exchange professional experiences relating to services rendered to their members facilitating development of mutually beneficial relationship, promote actively Indian investments/joint ventures in Afghanistan and exchange business development missions, support activities such as seminars, conferences and road shows by specialists in India by those sectors agreed upon between the parties as well as to promote those events through its publicity media, work together in developing small and medium scale industries in Afghanistan, provide full cooperation to each other in the promotion of Trade Fairs and Exhibitions both in Afghanistan and India.







About NAfBC

NETHERLANDS AFGHANISTAN BUSINESS COUNCIL-NAFBC

The Netherlands Afghanistan Business Council, focusing on Development, has as its main focus on the promotion of Dutch-Afghan trade relations in the broadest sense: the creation of trade opportunities for Afghan businesses wanting to export to Europe through the Netherlands, the creation of market for Dutch enterprises in Afghanistan, and where possible collaboration in starting up of production for both local market and exports. In order to strengthen this emphasis, the NAfBC has strongly supported the establishment of the Netherlands Private Sector Development Office PSDO in Kabul, based in Kabul Business Centre, Haji Yaqub Square.

The NAfBC and PSDO have its focus on:

- 1.improvement of cooperation between the Dutch and Afghan private sector;
- 2.identification of suitable Afghan business partners for Dutch companies;
- 3.increase of Dutch private sector investment in Afghanistan;
 4.advise and assist on using the financial facilities and
 instruments provided by the Dutch government to stimulate
 further development of the private sector in Afghanistan;
 5 facilitating the Dutch private sector with market information
 from Afghanistan and promoting the investment opportunities in
 Afghanistan;
- 6.organising trade missions to and from the Netherlands

Memorandum of Understanding

The Netherlands- Afghanistan Business Council has signed a Memorandum of Understanding with the Afghanistan Business Council – Dubai – U.A.E, AAfghanistan International Chamber of Commerce ACCI, CABC (Canada Afghanistan Business Council), Afghanistan Investment Support Agency (AISA), AACC: Afghan-American Chamber of Commerce and Netherlands Business Counsel (Dubai & Northern Emirates).

The purpose of this Memorandum of Understanding is to establish a general framework of co-operation and consultation between the Signatories, in order to facilitate the fulfilling of their mission and intentions as focused on business promotion in Afghanistan.

NETHERLANDS COUNCIL FOR TRADE PROMOTION – NCH

The Netherlands Council for trade Promotion (NCH) is one of the leading Dutch trade promotion organisations. The NCH was founded in 1946 by private industry people.

Companies can become a member of NCH by entering one or more of the country business councils (like NAFBC) which work together with NCH in a federation. Ultimo 2009 NCH has in total 1050 corporate members, divided over about 30 business councils.

The main activities of NCH and its business councils are:

- organising information seminars and networking sessions about specific themes or countries.
- organising outgoing Dutch trade missions.
- organising programmes for incoming trade missions from other countries.
- organising Dutch participation at EU-sponsored trade programmes.
- organising Dutch participation at major international trade
- providing consultancy to companies with regard to partner search.

In the Board of NCH a number of the big Dutch companies like ABN AMRO, Rabobank, Shell, Atradius and ING are represented.

NCH is the only organisation in the Netherlands that offers a unique network of 30 bilateral business councils, creating and connecting a network of leading Dutch business representatives. This world wide network of business councils under the umbrella of NCH makes NCH different from other trade promotion organisations. Almost in every regional business council the Dutch government is represented by an observer in order to stimulate public-private cooperation in these councils.

A lot of the activities of NCH are executed in close cooperation with the Dutch Ministry of Economic Affairs. Other organisations where NCH often cooperates with are local Chambers of Commerce, industry associations, banks and law firms.





About CABC

Canada Afghanistan Business Council is a non-profit organization that has been established to facilitate bilateral trade and businesses opportunities between Canada and Afghanistan Afghanistan's great need for infrastructure developments, untapped mines, central location in Asia, potential of drastically improving its exports of natural gas, dried fruits, hand crafts and other agricultural products are among a few points to note from the vast opportunities available. Afghanistan is well positioned to facilitate great business expansions for its unique location in the region.

CABC is proudly an Afghan Canadian Organization whose aim is to assist you with first hand information, facilitation and expertise on investments and joint ventures of unlimited possibilities, both in Canada and in Afghanistan.

CABC's objects could be briefed as follows:

- 1. To encourage and promote all Canada based businesses to invest in Afghanistan.
- 2. To establish close business relations with entrepreneurs based in Afghanistan.
- 3. To promote joint ventures/investments between Canada and Afghanistan companies.
- 4. To promote and support the visits of Afghan commercial delegations to Canada.
- To have close relation with Business organizations in Canada.
- To promote and support visits of commercial delegations from Canada to Afghanistan.
- 7. To provide a forum in which Afghan business executives in Canada and business executives with Afghan

We at CABC further forge partnerships with other Business Councils and Chambers as well as through national print media and local papers to promote Afghanistan's vast business and investment opportunities. We have also been participants in Afghanistan Summit Conferences.

Memorandum of Understanding:

Canada Afghanistan Business Council is a Signatory member of an MOU between Afghan American Chamber of Commerce (AACC), Afghanistan Business Council-UAE (ABC) Afghanistan Chamber of Commerce (ACCI), Afghanistan Business Support Agency, (AISA)Netherland Afghanistan Business Council (NAFBC), and UK-Afghan Business Organization, for the purpose of establishing general framework of collaboration, co-operation and consultation among the MOU members, in order to facilitate the mission and intention of business promotion for Afghanistan.

We at CABC strive to create better business climate to further support, promote and enhance business, investment and partnership opportunities between Canada and Afghanistan.

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About ABC, Dubai

The Afghan Business Council Dubai (ABC) was established in April 2005 to promote commerce and investment in Afghanistan. The ABC is located in the United Arab Emirates, the gateway to Afghanistan and a central hub through which ideas, people, and business flow led by a committee of elected members from the Afghan community in the U.A.E. The ABC seeks to:

- Provide a forum for members to exchange ideas and information about the Afghanistan.
- Foster open dialogue between the private sector and the Afghan Government.
- Facilitate meetings between Afghan executives in the U.A.E and other executives interested in doing business in Afghanistan.
- Promote trade relations between Afghanistan and U.A.E and represent Afghan business communities in official and private sector events.
- Organize events and seminars with senior executives, entrepreneurs and government officials.

Currently there are ten flights operating by various airlines daily between Dubai and Kabul. The flights are often fully booked, which reflects the growth of trade relations between the two countries and the UAE's private businesses and government organizations are starting to invest in Afghanistan. Afghan Investors and businesses have been coming to the UAE for more than 20 years attracted by its business and friendly environment. The drive to establish the organization stemmed from the need to incorporate ideas, interest and influence into one uniform body for the Afghan business community in the U.A.E. Based in Dubai, the ABC is a private non-profit organization representing Afghan businessmen. The strength of the Afghan business community in the UAE has grown commensurately with the U.A.E realizing its position as a key regional player. The Afghan Business Council in Dubai consists of more than 167 members and represents a diverse and broad group of businessmen across a range of sectors. Since being granted the license to operate by the Dubai Chamber of Commerce and Industry in June, 2005, the ABC organized a number of seminars in the U.A.E and attracted immense interest. The inaugural Event, "Defining Trade and Investment Opportunities in Afghanistan" marked the formal opening of the Afghan Business Council in Dubai-UAE.

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About ABC, Moscow

Afghan business center in Moscow (ABC) was established in September 2010.

One of the main goals of ABC is promoting job creation in Afghanistan and the development of bilateral economic relations between Afghanistan and Russia.

President of ABC is also the representative of the Chamber of Commerce and Industry of Afghanistan in Russia.

ABC solves a wide range of tasks. Most relevant of these is the economic cooperation with the different Russian institutions, in particular, the maintenance of a high level of relations with the Russian Chamber of Commerce and Industry, the Ministry of Economic Development and the Ministry of Energy of Russian Federation.

ABC is widely known in Russia. Today, membership in the ABC have more than 70Afghan companies operating in Russia, and their number is constantly growing. ABC is open to those who want to run their business in Russia and seeks to assist small, medium and large Afghan business. ABC provides assistance in finding a prospective business partners, advises on the laws of the Russian Federation, contributes to the maintenance of a positive image of the Afghan businessman. ABC also provides forums in which Afghan businessmen discuss and change opinions about their activities in Moscow.

In 2011, after the visit of the President of the IRA in Moscow ABC was charged with carrying out all the organizational work for the implementation of the joint Afghan-Russian projects in industry and construction.

For the implementation of the agreements reached by the presidents of the IRA and the Russian Federation, was established Afghan-Russian intergovernmental commission on trade and economic cooperation. President of ABC is actively involved in her work as a representative of the Afghan side. Since its inception, the ABC is actively engaged in providing humanitarian assistance to the different categories of Afghans. Thus, together with the Embassy of Afghanistan in Moscow on a permanent basis ABC helps Afghan students studying in Moscow. In order to promote their excellence ABC established a number of scholarships.

Together with the Afghan Chamber ABC also helps needy families living in Russia as well as in Afghanistan. Currently, the business activity of ABC is focused on the

following:

- to encourage and promote Russian investments to the Afghan economy;
- support for Afghan business in Russia;
- help to choice Russian and Afghan business partners for joint economic projects;
- to promote and support visits of business delegations of both countries.

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Australian-Afghan Business Council



About AABC

In April 2013, The Australian-Afghan Business Council Limited was created as a Not-For- Profit Organization.

The Australian- Afghan Business Council (AABC) aims to unite business communities and social networks in both countries.

Most Recently, His Excellency Hamed Karzai the President of the Islamic Republic of Afghanistan", invited and encouraged investors and businessman abroad to explore, unfold untold social and commercial opportunities within Afghanistan. The AABC in Australian can help foster, support and drive both social and commercial opportunities for all stakeholders as the Presidents desire's.

The AABC fosters and promotes business networks, social contacts and new trade and investment between Australia and Afghanistan

The Council's objective is to be the preferred source of information on and introduction to doing business in Australia or Afghanistan. Our Executive is highly skilled and experienced in all levels of government, trade, investment and ancillary services to support all stakeholders to help facilitate successful and positive outcomes. We encourage constant dialogue and debate on how best to strengthen and foster such international business relationships.

About the President of AABC

Mr. Bashir Keshtiar has migrated to Australia in 1988 and since then has been an active and prominent member of the Afghan community. He has worked with some major Australian banks and has held various managerial and team leadership positions. He is the founding member of two community organizations in Australia and previously has been a Board member of the South Eastern Migrants Centre in Victoria.

Mr. Keshtiar is also a Broadcaster/Reporter with SBS Radio, Dari Program. He has a strong business and community network that has enabled him as co-founding member to form the Australian Afghan Business Council Ltd.

Mr. Keshtiar has a Bachelor of Arts from Monash University majoring in Politics and Sociology and a Diploma of Management.





About UABO

UK Afghanistan Business Organisation (UABO) is the premier business-led organisation promoting bilateral trade and investment between the two countries. Our mission is to facilitate an increase in trade between the UK and Afghanistan through business-to-business dialogue.

UABO plays an influential role in creating and sustaining an environment in which free-trade and investment flourishes. Through the facilitation of partnerships, UABO provides the resource, knowledge and infrastructure support vital for UK companies to make the most of emerging opportunities in Afghanistan.

UABO's objects could be briefed as follows:

- To encourage and promote all the UK based businesses to invest in Afghanistan.
- To establish close business relations with entrepre neurs based in Afghanistan.
- To promote joint ventures/investments between the UK and Afghanistan companies.
- To promote and support the visits of Afghan commer cial delegations to the UK.
- To have close relation with Business organisations in the UK
- To promote and support visits of commercial delega tions from the UK to Afghanistan.

To provide a forum in which Afghan business executives in the UK and business executives with Afghan interest may identify, discuss and pursue common interest regarding their activities. Memorandum of Understanding

UK- Afghanistan Business Organisation has signed a Memorandum of Understanding with the Netherlands - Afghanistan Business Council - NAFBC, Afghanistan Business Council - Dubai - U.A.E, Afghanistan International Chamber of Commerce ACCI, CABC (Canada Afghanistan Business Council), Afghanistan Investment Support Agency (AISA) and AACC: Afghan-American Chamber of Commerce

The purpose of this Memorandum of Understanding is to establish a general framework of co-operation and consultation between the Signatories, in order to facilitate the fulfilling of their mission and intentions as focused on business promotion in Suite 415
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About AISA

Afghanistan Investment Support Agency (AISA) was established in September 2003 in accordance with a directive issued by the Government of Afghanistan as a "One Stop Shop for Investors". AISA has been charged with the responsibilities of registration, licensing and promotion of all new investments in Afghanistan. The mission of AISA is to facilitate and promote investment and rapid development of competitive private enterprise and thereby robust sustainable economic growth in Afghanistan. AISA began as an agency that provided licenses to companies wishing to invest in Afghanistan. AISA has now evolved into a pro-active institution in promoting and attracting investment to Afghanistan. To meet the objective of investment promotion and support we have restructured AISA as follows:

AISA's SERVICES

Licensing Department

This department processes investment licenses and facilitates the necessary permits on behalf of investors and Vis a Vis other relevant Afghan government agencies. It continuously strives to improve processes and procedures and also supports the set up and development of license preparation services at AISA's Regional Offices to ensure the proper communication, meanwhile to affirm that AISA's licensing rules and procedures are properly followed by all Regional Offices.

Investment Promotion Department

The foremost responsibility of IPD (Investment Promotion Department) is to play its due role in attracting domestic & foreign investments to Afghanistan. At IPD, we develop effective marketing strategies and programs in order to promote "Afghanistan" as a home to viable investment & business opportunities. IPD organizes events; conferences, exhibitions and networking sessions to create and support a conducive business arena where investment activities are facilitated. A number of audience specific awareness programs are initiated effectively to explain prospective projects in different business sectors inside the country.

This department strives to strengthen mutual relations with key and important IPAs (Investment Promotion Agencies), foreign missions, government departments, partner organizations, business and industrial unions through different projects and exchange programs.

IPD also creates and broadcasts multiple promotional programs and media campaigns to inform target audience about certain investment guidelines and statistical data along with developing print, TV & social media campaigns to evoke a sense of local consumption.

Research, Policy & Planning Department

Research, Policy and Planning department is of paramount significance as it plays and integral role as a strategic pillar of AISA in its organizational structure; the department serves as AISA's driving force towards fulfilling its mission and planning for envisioning the future. The department formulates strategic plans and monitors the progress and implementation of AISA's long-term plans and internal policies and ensures operational coordination through provision of working plans and mechanisms. RPPD provides quality sector specific research conducted by highly qualified sector designated personnel to pinpoint investment opportunities, identify challenges and constraints and plan pragmatic solutions to ensure sustainable private sector growth and attract the confidence of international investors. RPPD serves to formulate and implement private sector development and investment strategies, engage in policy advocacy through formulation and lobbying of business friendly policies, conduct business and sector specific investment studies to facilitate and support informed decision making and promote & attract specific and prioritized investment. To efficiently implement investment policies, create a working investment mechanism and present the best opportunities Afghanistan has to offer, the department is determined to provide specialist data and accurate information to the investors, governmental departments and other interested parties.

Investors' Support Department

Investment Support Department sees itself in the future as a complete investment support provider in order to support AISA's mission and support the investors without any discrimination. The services include, Counseling services in pre investment stage and provision of initial information and advice for foreign

and domestic investors, market situation, legal framework, customs duties, taxation, insurance, support programs, investment incentives and opportunities.

- Pre and post investment counseling services by the relevant sector officers.
- Continuous contact to key investors (each investment support manager has "his"/"her" assigned clients to be assisted during the whole process: "one phase to the customer")
- Facilitating support to investor from other government or private bodies (e.g. private Business Development Services, chambers of commerce, donor projects)
- · Individual troubleshooting for investors
- Close contacts/good relations to key government and other key agencies
- Training of license holders on important topics (e.g. marketing, bidding procedures especially for domestic SMEs)
- Post investment support for key investors (e.g. on double taxation, legal advice, provision of contacts and information, troubleshooting, visa problems/services).
- Enlisting all those raw materials which are frequently used in the manufacturing sector and decrease the tariff to zero percent.
- Find out all those sectors in Afghanistan that has greater capacity of production than the market - giving industrial protection, increasing tariff on imported goods in order to support the infant industries.

Industrial Parks Development Department

The Industrial Parks Development Department of AISA endeavors to develop and offer modern, strategically located, well-managed, regulated and attractive Industrial Parks. The completed industrial parks include the Hesar-e-Shahi Industrial Park a 200ha in Ningarhar located 22km east of Jalalabad city on Torkham-Jalabad main road, Bagrami Industrial Park, a 9 hectares park located 7 km east of central Kabul; Mazar Industrial Park, a 26 hectares park located 20 km north of Mazar-e-Sharif; Kandahar Industrial Park, a 15 hectares park located 10 km east of Kandahar, Herat, Ningarhar and few other partially completed industrial parks.

AISA is committed to establish industrial parks in other provinces of Afghanistan in response to growing demand. Our future plan includes extension of Herat IP (Phase IV 180 ha), Completion of Helmand Bost IP (32ha), Khost (80ha), Kunduz Phase I (100ha), Bagrami Kabul(200ha), Parwan and Logar each (100ha) and Ghazni IP Phase I (100ha). AISA also plans to develop Carpet processing IP's in Herat, Ningarhar, Faryab and Jozjan.

Our industrial park projects represent a unique opportunity for investors to establish and expand their businesses in Afghanistan's increasingly important market and profitable business environment, while enjoying the benefits of attractive tax incentives and versatile and low cost workforce.

Regional Offices

Our Regional Offices, in close cooperation with AISA's Licensing Department in Kabul, prepare licensing documents for AISA headquarters to process. They contribute proactively to mainly domestic support and promotion activities and cooperate closely with the Investment Promotion and Investor Support Departments. They also establish very close cooperation and support to local government institutions so as to facilitate investments regionally and also are responsible for informing the public on AISA's activities and objectives. Our Regional Offices are open from Saturday to Thursday from 8:00am to 4:00 pm Our regional offices exist in key industrial provinces including Nangarhar, Kandahar, Mazar-e-Sharif, Herat, Paktia, Helmand, Khust & Kunduz.

Nangarhar Regional Office: Ghulam Nabi Rahmanzai Regional Manager, Nangarhar 0700-006-575 nabi.rahmanzai@aisa.org.af

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Kandahar Regional Office: Hedayatullah Rahmati Regional Manager, Kandahar 0700-308-505 hedayet.rahmati@aisa.org.af

Mazar-e-Sharif Regional Office: Siddiq Muradi Regional Manager, Mazar-e-Sharif 0799-656-821 Siddiq muradi@aisa.org.af Khost Regional Office: Mohammad Eisa Regional Manager, Khost 0708-998-010 eisa@aisa.org.af

Kunduz Regional Office: Abdullah Sherzai Regional Director, Kunduz 0702724600 Sherzai@aisa.org.af

Helmand Regional Office: Fazal Omer Ajmal Regional Manager, Helmand 0799381149 a.ajmal@aisa.org.af

Paktia Regional Office: Dr. Merwais "Ahmadzai" Regional Manager, Paktia 0783311325 Merwais ahmadzai@aisa.org.af





About ABA

Afghanistan Builders Association (ABA) was established with the support of USAID and its Member Construction Companies in 2004 to enable the construction industry in utilizing the best practices, it focuses its efforts to facilitate the advocacy, communication and participation of Afghan Companies in industry. ABA aim is to be collective pro-active voice of the construction industry insuring fair legislation and regulations for the industry and consumer by creating public awareness of the role-played by the business and profession of construction in Afghanistan, ABA is the largest growing construction association in Afghanistan with the delegation offices in Jalalabad, Kandahar, Mazar-e-Sharif, Herat and Gardez. ABA concentrates its all efforts to professionalize and strengthen construction sector in Afghanistan by providing various capacity development and construction trainings. Reference to all ABA services and promotional activities for Afghanistan construction sector, we are proud having over 500 members from engineering construction companies.

ABA provides continuing education and information to the highest quality and value in the member product services through construction capacity development trainings and encourages young people taking up careers in the construction industry for meeting current and future needs. Furthermore, ABA is committed to providing a well-rounded selection of continuing education activities that meet the needs for professional development of construction companies throughout Afghanistan and recognized by the US-Army Corps of Engineers, USACE as a provider of Continuing training in different construction fields.

ABA Membership provides direct contact with a vast network of construction professionals and the opportunity for discussions and interaction with colleagues, donors, Government officers and NGO's. Members gain the advantage of networking on the national, regional and international levels. However, ABA assists members in getting information on solicitation by donors, NGO's, USACE and Government.

ABA's mission is to enable the domestic construction industry in Afghanistan to be a catalyst for national economic recovery and sustainable growth while ensuring the success of Afghan construction companies and supports International Community and donor agencies by introducing Afghan qualified construction companies in different construction fields and we also offer supporting International Companies in mining sector.

ABA is affiliated with many International development organizations and associations to provide business matchmaking opportunities and gatherings in order to facilitate and generate business in Afghanistan construction sector. However, recently we have signed a memorandum of Understanding with Turkish Contractors Association ensuring better business exchange opportunities between both countries contractors.

Overview on 8th BMC December 2-4 2012

In his opening Keynote Address at the "8th Annual U.S. Afghanistan Business Matchmaking Conference 2012", when describing the climate for investment during the critical "transition" period in Afghanistan, the Minster of Commerce and Industry of Afghanistan, Dr. Anwar ul-Haq Ahadi, stated that, "the government of Afghanistan is close to announcing a new 10-year tax holiday for investments made over the next two years". This anticipated incentive, combined with a liberal regulatory environment and complemented with greatly expanded infrastructure and a growing number of skilled professionals and workers educated or trained abroad or graduated from local institutions, make for enhanced prospects for investment in a promising region of the world for economic growth.

Dr. Ahadi, a former Central Bank Governor and Finance Ministerwent on to say that "atight monetary policy has ensured that inflation is low and the exchange rate for the national currency, the Afghani, is stable. Thousands of kilometers of new highways, expanding electrical transmission lines and a new railway can support investments in export-oriented sectors including cashmere, marble, carpets, and agriculture as well as development of local industries to replace current imports of refined petroleum products, cement, steel, poultry, edible oils, sugar, dairy products, and light manufactured goods".

U.S. Secretary of Transportation, Raymond 'Ray' LaHoodexpanded upon the Minister's remarks when he commented on the enormous potential for Afghanistan as transportation, logistics and distribution hub for the vast emerging South and Central Asian market. He reviewed details of the DoT's work in Afghanistan and said his "Department and the Administration are committed to a successful Afghanistan". Secretary LaHood commented on the tremendous improvements in Afghanistan's infrastructure for road, air and rail and the impending increase in regional connectivity as crucial to the future of the country.

The conference focused on ways in which U.S. companies can tap into business opportunities in Afghanistan and the region and realize the value of partnering with Afghan companies and entrepreneurs. The Afghan-American Chamber of Commerce (AACC) held the Conference in Washington, D.C. on December 2nd to 4th at the Ronald Reagan Building -- International Trade Center with related evening activities at the JW Marriott Washington, D.C. Hotel directly across the street.

continued

























Security is such a big concern for everyone investing in Afghanistan and this issue was addressed head-on by Col. Ret'd. U.S. Army, James Bullion, Director of the DoD Task Force promoting business in Afghanistan.Bullion stated that "investment in Afghanistan is being held back by perceptions that simply do not reflect the reality of most of the country today". He gave examples of how businessmen and women across the country are building their enterprises apart from, and in spite of, conflict areas. Drawing parallels with Africa, where foreign investment is supporting widespread development, he described support for the extraction of minerals, infusions of international equity for traditional Afghan industries, and establishing entrepreneurship training centers and small business incubators.

Some 400 participants, including businessmen and women, financial organization representatives and government officials, from both the U.S. and Afghanistan, registered for the conference, including were some 100 participants from Afghanistan.

Ms. Holly Vineyard spoke about how the expanding presence of the U.S. Department of Commerce (DoC) on the ground in Afghanistan in 'transition' points the way to greater and greater focus on the market economy. The DoC Task force on Afghanistan Reconstruction has been working for years in various sectors of the economy such as carpets, marble, construction and agriculture value chains; they are receiving greater resources to engage in these and other areas of the economy.

Col. Ret'd. U.S. Army, Mr. James Balocki, Chief of International and Interagency Services of the U.S. Army Corps of Engineers(USACE) outlined his view of future developments in the construction in industry in Afghanistan. He remarked as to Corps support for almost a thousand individual construction projects for the NATO military and Afghan security forces and how they are winding down new project commitments but will be retaining a reduced presence to deal with project completion and operations and maintenance issues.

Focusing on collaboration among the Government, Military and Business Communities, Mr. Hugh Haworth, a Senior Economic Advisor with the United States Agency for International Development (USAID), indicatedhow USAID has shifted from large infrastructure projects to training, advising and assisting Afghans to maintain the gains already achieved and allow Afghans themselves to progress into the future via an "on-budget" strategy where USAID funds flow directly or indirectly into the Afghan government and respective Ministries. On a national scale, USAID is working with the Afghan power utility (DABS) to effectively collect revenue covering its costs, completing large-scale hydropower projects and supporting the Ministry of Public Works with systems to maintain roads and public infrastructure. He advised as to how Afghan businesses are shifting from dependence on military and donor contracts to new opportunities with agriculture food chains, telecommunications expansion, and efforts to re-establish Afghanistan as a center of regional trade.

His Excellency Noorullah Delawari, the Governor, brought back to the Governorship of the Afghan Central Bank by President Karzai in the wake of the Kabul Bank collapse, described how the banking system learned and is now healthier. He outlined the major improvements in regulatory oversight of the banking system and went on to describe how the Afghan Central Bank has maintained a stable Afghan currency and managed liquidity in the local financial market.

Complementing these keynote addresses, expert panels addressed opportunities in agriculture and food processing; telecommunications and information technology, mining and natural resource development; transportation and logistics; construction and infrastructure; culture and tourism; and finally, financing and promoting the Afghan private sector. These panels, including both private sector and government representatives, addressed the practical experiences of Afghan and foreign businesses and investors, new opportunities for U.S. companies, and the Afghan perspective on commercial opportunities.

Opportunities for networking and private discussions were provided by an evening Welcoming Reception, networking breaks between meetings, business luncheons and a Mix & Mingle Dinner and Awards Reception featuring the presentation of the AACC Business of the Year Award to Nadim M. Amin of Afghan Resources Group (ARG); the Performance Excellence and Support for AACC Award to Zamari M. Kamgar of Kam Group; and an Award from the Chairman of Afghanistan's Senate, Fazal Hadi Muslimyar, to AACC President & CEO, Hon. Don Ritter for Building Business and Economic Bridges Between the U.S. and Afghanistan.

Highly popular with attendees, one-on-one networking discussions were conducted for some two hours in the afternoons where AACC arranged for individual consultations by attendees with panelists and speakers from relevant businesses, trade associations and government agencies.

AnAACCInformation and Communications Technology Working Group demonstrated new communications technologies that enable Afghans using high speed satellite connections to get real time support by experts abroad teamed with a translator at a 3rd location.

AACC is deeply grateful for those sponsors who literally made the conference possible with their generous support.

Please visit the AACC websitewww.a-acc.orgfor further Conference details, speeches, and panel discussions.



Afghanistan Today

Afghanistan, with its improving infrastructure, mechanisms and rebuilding processes is now turning into one of the key emerging markets in the region. The trade & Investment volume together are backing the national economy to grow and sustain. As in ancient times, the trade route is enabling Afghanistan to become not only a regional but global business hub. Market economy is helping the private sector to develop and hence creating countless business and job opportunities

The Government is committed to make Afghanistan as a vibrant and self-reliant economic country.

Afghan government has recently made the Investment Incentive Policy considers special privileges and immunities for investors who either will invest or extend their businesses during the transition (2012 - 2015) and transformation (2015 - 2024) periods.

The policy has particularly been designed to develop five strategic sectors such as industry, construction, export promotion, agriculture and mining. The policy aims to pave essential grounds for developing these sectors, to draw attention of foreign investors to the existing potential investments opportunities in Afghanistan, to prevent capital flight, to create sustainable job opportunities, to restore lost confidence between private sector and government and finally to reduce concerns of people regarding international aids decline and economic consequences beyond 2014.

Economy:

Afghanistan has sustained a high but volatile gross domestic product (GDP) growth over the past 10 years. Real GDP growth averaged 9.2% between 2003 and 2012. In 2012/13 GDP growth reached an estimated 11.8%. (World Bank).

Thanks to favorable weather conditions and an exceptional harvest. Typically, agriculture accounts for one-fourth to one-third of GDP, depending on annual output. The mining sector, on the other hand, is slowly emerging as a source growth. The share of mining in GDP has historically been small, as it was only 0.6% in 2010/11. In 2012, the first large-scale mining project – Amu Darya oil fields – started its operations, and it is expected that the share of mining in aggregate output increases in the upcoming years. Inflation decreased to 6.4% in 2012/13, down from 10.2% in the previous year. The exchange rate depreciated by 8% in 2012, which is likely driven by increased uncertainty over security and the business environment. The medium-term outlook is tainted by uncertainty. Political and security uncertainties are expected to limit private-sector growth in the coming years.





Transition Process:

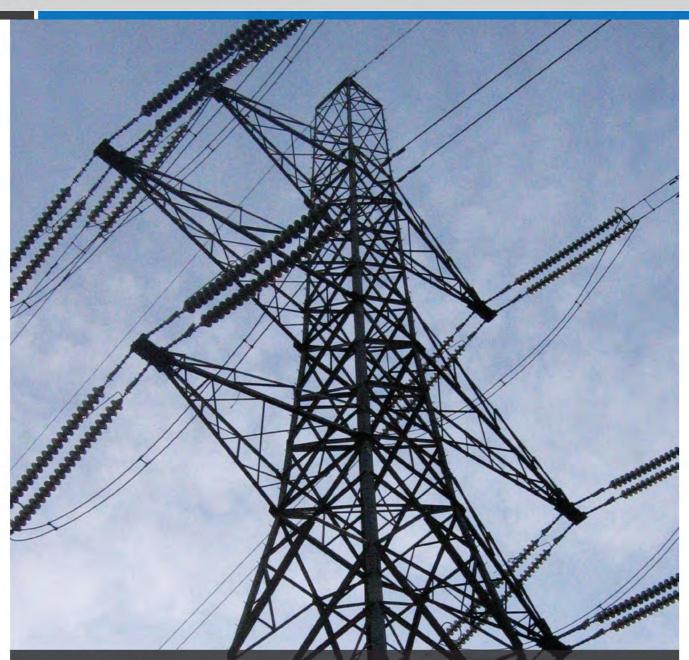
In mid-2010, the North Atlantic Treaty Organization (NATO) and the Afghan government agreed that full responsibility for security would be handed over to the Afghan National Security Forces by the end of 2014. The withdrawal of most international military troops as planned is expected to have a profound and lasting impact on the country's economic and development fabric. The drawdown is likely to be accompanied by a decline in international development assistance on which Afghanistan relied heavily since emerging out of conflict in 2001. While Afghanistan's international partners have pledged continued support through 2016 there is a growing sense of uncertainty about Afghanistan's stability and security in the months and years ahead.



Education:

In 2001, after the fall of the Taliban, net enrollment was estimated at 43% for boys and a dismal 3% for girls. Moreover, there were only about 21,000 teachers (largely under-educated) for a school-age population estimated at more than 5 million — or about 240 students for every marginally trained teacher. Since 2002, school enrollment has increased from 1 million to 7.8 million children; girls' enrollment increased from 191,000 to more than 2.8 million. All of the teacher force, 180,000, have received teacher training either through Teacher Training Centers or In-service Teacher Training. Efforts are ongoing to continuously upgrade teacher qualifications and overall access to equitable quality education in Afghanistan.

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Access to Electricity:

The percentage of the population with access to electricity in Afghanistan is among the lowest in the world. The Ministry of Energy and Water estimates that about 30% of Afghans have access to electricity from grid-based power, micro-hydro, or solar panel stations. The situation has improved significantly in the major urban population centers along the critical North East corridor between Mazar-e-Sharif and Kabul, following the import of power from Uzbekistan and the rehabilitation of three hydro plants (Mahipar and Sarobi completed, and Naghlu ongoing). Increasing parts of some urban centers, for example Kabul, Herat, Mazar-e-Sharif, and Pul-e-Khumri, now have a 24-hour power supply for the first time in decades.

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Health:

According to recent data from Afghanistan Mortality Survey 2010 (AMS 2010), life expectancy at birth is at 64 years. Only 27% of Afghans have access to safe drinking water and 5% to adequate sanitation. Nevertheless, there has been considerable progress over the last nine years. About 85% of the population lives in districts which now have health care providers to deliver basic health services. About 57.4% of the population lives within one hour's walking distance from a public health facility (NRVA 2007/08). Infant and under-5 mortality in 2010 has declined to 77 and 97 per 1,000 live births respectively, from 111 and 161 per 1,000 live births in 2008. The pregnancy-related mortality ratio is about 327 per 100,000 births, which means that every two hours, a woman dies in Afghanistan from pregnancy-related causes.



Priority Sectors

Agriculture

Agriculture remains fundamental to the livelihood in Afghanistan, generating one third of the country's GDP and supporting nearly 80 per cent of its people. The climate of Afghanistan is well suited for the cultivation of horticultural crops. That's why; the country is the origin of many high –end crops like raisins, pomegranates, pistachios and almonds. One industry related to the agriculture sector is packaging, which provides great opportunities for investors. Although demand for afghan agriculture goods is high, current packaging procedures are outdated and prevent trade and commerce. Processing is another great investment opportunity. Due to the growing markets for fruits and vegetables, the potential for processed agriculture products is enormous, including snack foods, fruits concentrates as well as fresh fruit jams.

However, it has received only around 05 percent of the total domestic and foreign investments till date, but the sector has greatest capacity and profitable investment opportunities for foreign and local investors. Due to its fertile soils, abundant water resources, and favorable climate conditions, Afghanistan produces high quality organic products which have excellent market value. Yields on crops such as saffron are estimated to be worth 4,000 US-Dollars per kilogram in international markets. The sector's potential is further boosted by the availability of vast tracts of uncultivated arable land for increased production, favorable conditions to cultivate more high value organic crops as well as introduction of farming and storage efficiencies to yield higher revenue per acre of cultivated land. Due to the growing demand on the world food market, the potential investment returns in this sector are significant.





Construction

The reconstruction drive of the country triggered a growing demand for construction materials and services, making the market more attractive for investors. Currently, the sector is one of the fastest growing in the country. The Asian Development Bank (ADB) estimates investments of in excess of four billion US-Dollars until 2014 to respond to infrastructure needs. A similar trend can be observed in the housing market. Due to the explosion in urban demographics, more than 1.5 million residential units need to be built in the next few years.

Creating a competitive national construction industry is a prerequisite for the reconstruction of Afghanistan. Currently, the sector is one of the fastest growing in the country. That's why, the demand for construction materials is rising rapidly in Afghanistan, making the market more attractive for foreign investors, for example, urban planners and government officials develop a new urban area in the north of Kabul which will be home to estimated 1.5 million people.



Core telecommunication service providers supply the afghan market already in a sufficient manner with increased competition and price pressures. While, there are still opportunities for mobile service providers. The other supply and service areas of the telecommunication sector represent a far more virgin market. Examples are: data processing, Basic business-processing operation, information and communication technologies, data transfer, process control and call center.

Transport and Logistics

Afghanistan shares borders with six neighbors – Iran, Turkmenistan, Uzbekistan, Tajikistan, China and Pakistan – and is considered as a land bridge connecting emerging markets in Middle East, Central and Southern Asia. The country's large and growing market for transportation and logistics service presents a ground floor opportunity for new providers. Early investors report modest start-up costs and low overhead and even smaller operators are moving large volumes of freight. Investments in the transportation and logistics sector are vital to the overall economic development of products throughout the country rod to overseas destinations.

The government has identified improvement in cross border trading as one of the pillars of its economic growth strategy. Afghanistan is a nation rich in resources, strategically located, and its people are steeped in the business of trading. To facilitate the country's entry into the global trading platform, a multi pronged approach is being implemented. It is designed to create the conditions necessary to attract foreign direct investment to increase export and reduce dependence on imports.

The confluence of the events described below: signing trade and transit treaties, undertaking economic and institutional reforms, improving infrastructure, and implementing trade facilitation projects, is an unprecedented development. That it is occurring simultaneously underscore the commitment of the government and international community to prepare the foundation for sustainable economic growth for Afghanistan. TIR system has recently re-launched in Afghanistan on 4 September 2013 and now Afghanistan is as the 58th country to enjoy facilitated and secure trade by international road transport, as the TIR System. Since 1983 Afghanistan has been member of IRU and ACCI is permanent delegate in the organization. But, due to existence of local unrest in the three past decades, Afghanistan has not utilized the international transit system efficiently.

By execution of TIR system in Afghanistan, the country will be released the complicated and difficult transit procedures in transit deal with foreign countries specially its neighboring countries and Afghan quality goods will be exported on time to market overseas, 57 courtiers who are member of IRU.





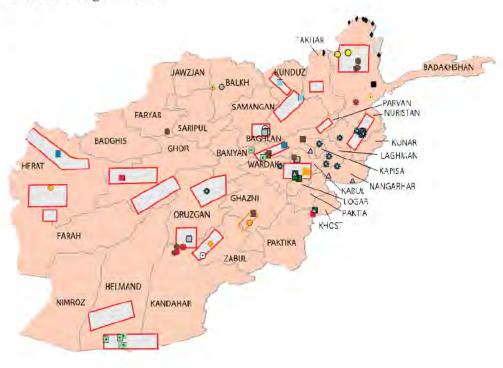
Mining

Finally, the mining sector provides vast investment opportunities. Afghanistan has enormous untapped mineral deposits that include copper, iron, ore, coal, hydrocarbons, gold, and semi-precious gemstones. Estimates, based on surveys by a team from the U.S. Geological Survey, have pegged the value of reserves at upwards of three trillion US-Dollars. Presently, the government has begun the process of granting exploration and extraction rights to foreign and domestic companies. Following a competitive bidding process rights for one of the biggest potential copper mines in the world, the Ainak Copper Mine, were awarded to a company from the Republic of China. Additional untapped tracts are scheduled to be tendered and awarded for extraction and production in the next 6-12 months. The government is also forming a Mines Protection Unit to provide security for companies involved in exploration or mining.

Fiscal Incentives for Mining Companies

- Low corporate tax rate of 20% in the Region/30% stable tax optional
- Unlimited tax losses carried forward
- Capital allowances on a straight-line basis over the lesser of the effective life of the asset and 5 years
- Pre-production expenses are capitalised and can be recovered over 15 years or the life of the mining licence on a straight line basis
- Fiscal stability

Resources Potential of Afghanistan



Mineral Potentials:

Iron Ore

- Occurs along the line from Afghan-Tajik border to Afghan-Iranian border. Extends several hundred kilometres
- Notable examples include:
- Hajigak
- Syadara
- Khysh
- Ghorian

Copper

- All kinds of copper deposits are present in various parts of the country
- Sedimentary, porphyry, skarn and VMS
- Notable examples include:
- Aynak (Southern and Northern)
- Zarkashan
- Balkhab
- Shaida

Gold

- Many styles of gold mineralisation occur, in particular skarn, vein hosted, porphyry related and alluvial
- · Provinces of Badakhshan and Takhar, are prospective for shear-zone gold mineralisation
- Notable examples include:
- Qara Zaghan
- Badakhshan
- Zarkashan and Kundalan Lead and Zinc
- Following deposit types can be found:
- Carbonate Replacement Deposits and Skarn
- Mississippi Valley Type (MVT)
- Sedimentary Exhalative Deposits (SEDEX)
- Notable examples include:
- Darra-i-Nur
- Nalbandon Molybdenum
- Approximately 2.3 mt porphry Mo-Cu deposit near Bamyan Lithium
- Afghanistan has the potential to become the Saudi Arabia for lithium (USGS 2010)
- Lake Namaksar (Herat), Lake Ab-i-Estoda, Lake Dashte Nawer, (near Ghazni), Chakansar (Nimroz) and Gowde Zereh (Helmand) have the highest potential
- Salt lakes in the country have similar characteristics to those in the Li triangle in South America

Rare Earth Elements (REE)

- Helmand province contains a major potential source of light rare earth elements, including lantha num, cerium and neodymium
- Khanneshin prospect is a primary area of interest

Coal

- Based on limited exploration, there are substantial coal resources that extend from Takhar Province in the North-East to Herat in the West
- Commercial production of coal began in the 1930s in Baghlan province

Large Scale Mining & Petroleum Projects

AYNAK COPPER MINE	HAJIGAK IRON DEPOSIT	OTHER PROJECTS	
Supervision of world class Aynak Copper Mining Contract Capex - US\$ 4.4 billion St km south-east of Kabul Development rights awarded in December 2007 to a consortium of China Metallurgical Group (75% stake) and Jiangxi Copper (25% stake) ("MCC") First production: 2014E Annual revenue stream for Afghanistan Treasury	 World class Hajigak Iron project with high quality magnetite of approx. 1.8 bt Creation of thousands of jobs 21 companies submitted Expressions of Interest. Deadline for submission of bids closed in September 2011, with 6 Bids received (2 consortiums and 4 companies) Transparent and fair bid review process Focus on social development, environmental protection and economic growth Consortium led by SAIL announced as the successful bidder for three blocks and Kilo Goldmines Ltd announced as the successful bidder for one block 	Two gold projects (Noraba Qara Zaghan) Cement in Jabal-Seraj, Herat and The property of the	

Opportunities:

- Liberal legal framework allowing 100% foreign ownership. Foreign investors are not required to secure an Afghan partner;
- Foreign investors have the right to transfer their capital and profits out of Afghanistan, including for debt service for off-shore loans.
- Foreigners can lease real estate, for periods up to 50 years for arable land or longer for non-arable land.
- Duty free machinery import;
- Only 1% duty on raw and intermediate materials.

Investment Facilities

- Easy, streamlined business registration process
- No paid-in capital requirement
- All pre & post-investment support facilities are provided by AISA:
- Providing information on existing market opportunities
- Facilitating visa, work permit, customs clearance, trademark registration, and other issues for investors

Contact Details of Relevant Institutions

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Darulaman

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Ministry of Agriculture, Irrigation & Livestock

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www.budgetmof.gov.af
Minister: Omar Zakhilwal

Ministry of Mines (MoM)

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Affairs

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Minister: Mr. Amirzai Sangeen

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Karte Char

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Afghanistan's Private Sector







